



**Multilateral Investment
Guarantee Agency**
World Bank Group

Izumi KOBAYASHI

EXECUTIVE VICE PRESIDENT



Izumi Kobayashi joined the Multilateral Investment Guarantee Agency (MIGA) as Executive Vice President on November 24, 2008.

Ms. Kobayashi came to MIGA from Merrill Lynch in Tokyo, where she was President and Representative Director. She joined Merrill Lynch in 1985 to work on the derivatives markets, and subsequently held a number of high-level global leadership roles, including serving as Director of Operations and Chief Administrative Officer. As President, Ms. Kobayashi successfully developed the company's business in global financial services and its client franchise, working with international teams ranging in size from 10 people to over 1,000.

A graduate of Seikei University in Japan, Ms. Kobayashi was featured in the October 2005 edition of the Wall Street Journal's "50 Women to Watch", and in 2004 she received the "The Business Woman of the Year" award from Veuve Clicquot.